Reintroducing the City in Havana

Reclaiming the power of meaning

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A key power in the production of today's cities is their transformation into places of visual consumption - their Spectacle-ization.1 This efficient and complex system camouflages an uncontrolled economical offensive by producing, (re)inventing, and/ or attaching artificial meaning to specific places.

This artificial meaning or MeanINC2 is a device that reconceptualizes the history of buildings or places through a process of amplification or elimination of the built environment. MeanInc has become the Trojan Horse of tourism. It suggests the fragile promise of recognition – the link between places that aspire to fame and a global world of political and corporate interests. It produces a stereotype, and with it an alienation that compresses the imaginary projections of the foreign and tourist initiatives with the everyday reality of the local, resulting in the city's 'ascension' into myth.

Several cities in the modern capitalist world, as well as in the remains of the socialist era, have undergone the process of Spectacle-ization, but none have done it like Havana, which in the space of six decades has gone from Spectacle-ization to De-Spectacle-ization to Re-Spectacleization while keeping the same building substance.

Batista: Spectacle-ization of Havana

During the 1950s, Havana - the 'little princess of the sea' - was loaded with the flashy vision of a bourgeois capital for the American tourists, a spectacle of excess. The vision gave birth to the Mean-Inc architecture of hotels, casinos and

nightclubs. Josep Llouis Sert's Plan Piloto (1955-1958) summarizes the desires of this time: endless views to the sea and a monumental urban celebration dressed in a modern casual code.

Revolution: De-Spectacle as a Pragmatic Doctrine

In 1959, when revolution took over Havana, the contrast between the spectacular capital and the impoverished countryside became more evident. From this point on, greater efforts were devoted to the social and economic development of the countryside. Havana was no longer seen as the 'little princess', but as the 'biggest courtesan'. A strict migration policy controlling the distribution of the population on the island gave way to a relevant change: the city lost its importance, becoming equal to - if not less than - the rest of the country.

The revolution refused to create any physical manifestation of itself through architecture; self-construction and utopias were replaced by repetition and prefabrication. The buildings of excess were filled with practicality.

It was in this process of amputating Mean-Inc that the values of the city and architecture were extirpated as well.

Special Period:3 Re-Spectacle-ization of Havana

After the collapse of the Eastern bloc, tourism seemed the only viable option for alleviating the economic crisis that Cuba was facing. Under the guidance of Dr Eusebio Leal, and with full support of Fidel Castro, the City Historian's Office

introduced new urban policies making possible the (re)construction and restoration of the historical centre of Havana and other buildings and quarters.4

In 1982, with Old Havana's designation as a World Heritage site, MeanInc was officially reintroduced into the inner texture of the city, and architecture became one of the most important elements in the reconstruction of this overpopulated and decadent city centre. The strategy used for the reconstruction of Old Havana is nothing new. What is striking is the implementation of a capitalistic model: Habaguanex,5 a very profitable company for tourism run by the City Historian's Office, finances building reconstruction in cooperation with European governments, along with other socialist projects designed by internationally renowned architects.

The reintroduction of Spectacle has led Havana to a dualistic system: two currencies, two societies, a two-tiered economy. This system fosters a state of apartheid in a city where the Power of Spectacle (tourism) and Domestic Manoeuvres meet.

Spectacle-ization is opposed in Havana by the magic realism6 of the everyday. This everyday (hi) story is written by Domestic Manoeuvres, an informal but resolute power that builds the city on the by-products of Spectacle. Domestic Manoeuvres are pragmatic strategies executed by Havana citizens to increase their incomes and cope with building and ownership regulations. Practices like housing interchange, cuarterias (old subdivided houses) and barbacoas (informal mezzanines, etcetera) represent alternative ways to activate the urban structure while ignoring MeanInc. Although these manoeuvres are not direct responses to the Re-Spectacle-ization of Havana, their consequences seem to stir the local and international debate regarding potential areas for renovation in the city.

Tourism is simultaneously a cultural product and a producer of culture.7 It is complex and collective construction by tourists, entrepreneurs and planners. The following three interventions challenge the powers at play by constraining and canalizing their effects.

Primary location of Spectacle
The zoomed frames represent places where MeanINC
is present, whereas the dotted frames are those where
MeanINC will soon be introduced.



Street in Old Havana, before restoration (2006) and after (2007)

Barbacoa at Plaza Vieja in Old Havana

El Club Nautico, 1957

modernistic architecture and the Plan Sert

Hall of Fame MeanINC from the Forestier master plan to a

Hall of Spectacle-ization in Havana - part B

In 1990 the state declared the "Special period in Peacetime" inaugurating austerity neasures.

Re-Spectacle-isation

De-Spectacle-isation

... elimination of a "polyvalent" design & superficial symbolism that reflected class

School of arts complex, a project aiming to present "revolution-romantic" aspects.

The State assumed the construction of

housing, promoting in 1965 the construc-

tion of 100,000 new tenements per year.

First Microbrigades established in 1971.

USSR donated a fabrication plan in order

to produce prefab houses followed by the shortage of steel and wood.

Construction of hotels for cuban workers.

Foreign tourism was re-introduced in the

through trading blocks of hotel rooms (Cuban off-season) to Eastern bloc countries.

Spain & Canada in return for oil & machines.

olution means to build.

differences in favour of a search for an architecture with a social responsibility.

Introduction of the CIIC (Cuban Convertible Peso) in the early 90s that installed a parallel currency sytem to control foreign exchange in Cuba.

In 1984 Cuba attracted fewer than 200,000 foreign visitors; in ten years the average annual figure of the Batista years was tripled

Old Havana and its surroundings is listed in 1982 as World heritage N°27 by UNESCO.

Best Practices 2000 awarded by UNESCO

Mise en scene of Havana to tourists trough a huge model of Old Havana.

Projects on track by OHCH: Chinese Quarter, Casa Verde and Art School Complex

Postcards of Havana reintroducing the "Colonial Style" as major heritage of

Controversial Fence sorrounding the foun-

Habaguanex publications promoting the cultural heritage of Havana.











In 1905 state building programs were restricted to Havana and other cities consid-ered as potentials to draw tourist dollars widening the gap between capital and the rest of Cuba.

Bu the end of the decade 34 of the housing in

Forestier's 1926 master plan was presentied as Pres. Machado's vision of a model. city. The budget was \$50 million, to be raised burgas, real state, taxes and bonds.

Speculation & tourism were the two primary tionaru 20th centuru Havana.

Spanish Revival, Art Nouveau was not accepted by the Castilian Sector which had

Tired by the influx of historism Arch, Silvio Acosta declares in the Architects Journal in 1921: "the past is not a rule, it is a date".

Commission for Monuments, Buildings and History and Artistic Sites formed for Havana in 1940.

Art Decó, influenced by the strengthening of Cuban-US commercial ties, 1920-1930.

Law of Horizontal Property, 1952 investment encouraged apartment projects with long-term payments to amortize invest-

Law of Leasing (Ley de Fomentos de Hipotecas, 1954), permitted developers to borrow on mortgages and made them economically feasible through building

Batista organized the National Planning Board (1955). The group had to promote a tourist plan that positioned Havana in the Caribbean Triangle connecting it to Miami Vedado, Varadero, the Isle of Pines a.o.

50's Post-war rationalistic design, specially

First fortunes in real-estate speculation during the "dance of the millions". New residential areas in Vedado.

Second boom for the construction market. By the second half of the 50's more than ¾ of investment in construction in Cuba occurred in Havana. Dozens of new neighbourhoods were developed.

1958 Plan Piloto from Josep Luis Sert.

De-Spectacle-isation

With the triumph of the revolution tourism was considered as an imperialist decadence. Existing hotels were confiscated; some were retained for domestic travel while others changed for non-travel-related uses

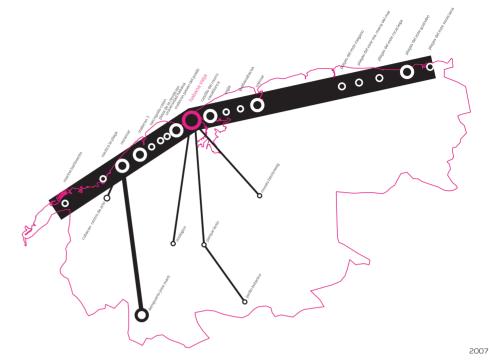


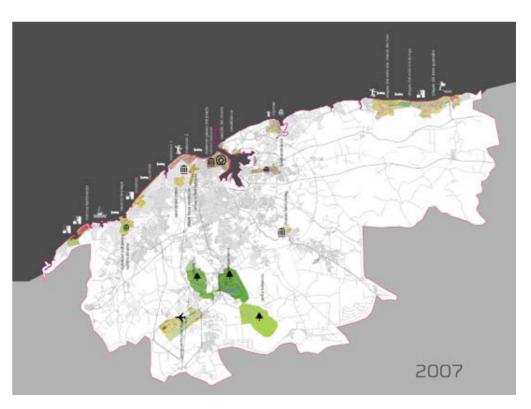
1. Archipelagos of Condensed MeanInc – Mapping MeanInc in Havana
They already exist; several places and buildings where the city has been pack aged for tourists. As others are added to the list, a catalogue of MeanInc architecture and places will be compiled. The archipelagos will function as attractors in order to develop other authentic and apparently unimportant areas, where Dr Leal's 'successful' formula could be implemented. These Archipelagos will radically fulfil tourists' expectations, as promised by the tourist industry.

2. Spectacle's Oasis – Little Miami
Downtown Island
To relieve the growing pressure of tourism
on the city, especially on the bay, a pro
totype island for tourists is created as a
preventative measure. The island is a par
allel system of social and building order
located in the sea; it is detached from
Havana, but visible from every point. At
night, the lights of the Little Miami Island
can be seen from the Malecón across the
sea. This artificial environment will also
function as a breakwater, protecting the
authentic city from the sea.

3. Architecture as Infrastructure or Reintroducing the City Havana demands architecture of action that, like a sustainable infrastructure, is capable of delivering development free from imposed meaning without sacrific ing beauty and the city itself. Between the archipelagos of MeanINC, buffer zones are created. The buffer area is the city itself; a space of urban consciousness, and, above all, a constructible and intelligible political form. These areas, MeanInc-free, deliver to inhabitants the opportunity to continue building their city, their environ ment, their identity and maybe their revo lution.

The interventions are a critical reap praisal of the possibilities of the city as concept. Each one is an incursion into the powers that have, are and will be shaping Havana; an attempt to anticipate its future in the hope that as the city is further absorbed by the global tourist machine, it





Concept of Havana 2015 Concept of Havana 2025

1 See John Urry's Cities of Spectacle.

2 As the engine to foster tourism, Spectacle-ization requires the embedding or even re-embedding of stereotypes.

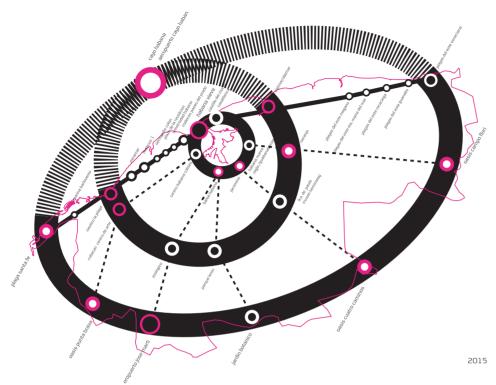
3 After the collapse of the Soviet Union, Cuba took limited free market-oriented measures to alleviate the economical crises. These measures included allowing some self-employment, the legalization of the use of the dollar in business, and prin cipally the encouragement of tourism. Cuba has tripled its market share of Caribbean tourism in the last decade. In 2003, 1.9 million Tourists visited Cuba generating revenue of \$2.1 billion.

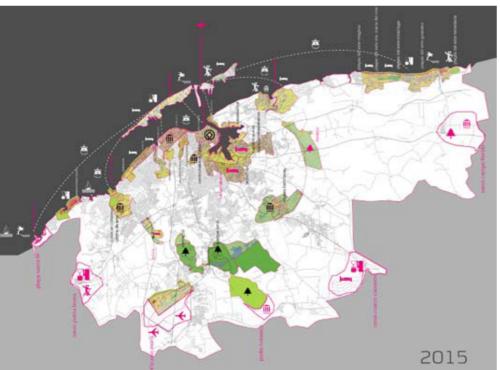
4'Several important pro $jects\,are\,being\,implemented$ and consolidated in dif ferent parts of the capital, among them: Havana's Chinatown, the old busi ness squares of the histori cal centre, the traditional Malecón and Obispo Street and the Prado promenade, In addition Habaguanex is now carrying out the con struction of a gallery for boutique shops at the Santo Domingo Building' extract from Habaguanex's dos sier text.

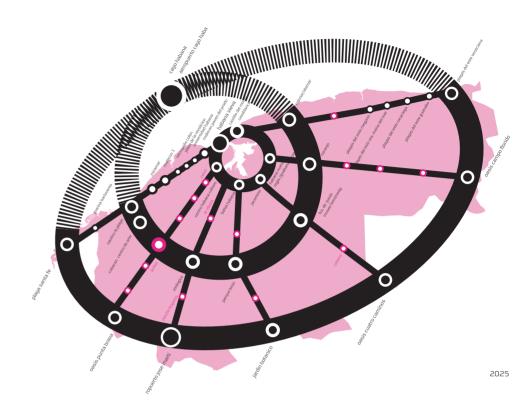
5 Habaguanex runs more then 527 exclusive hotel rooms, several bars and res taurants, three real estate companies, a travel agency and taxis in the historical centre generating, in 2004, a revenue of \$77 million.

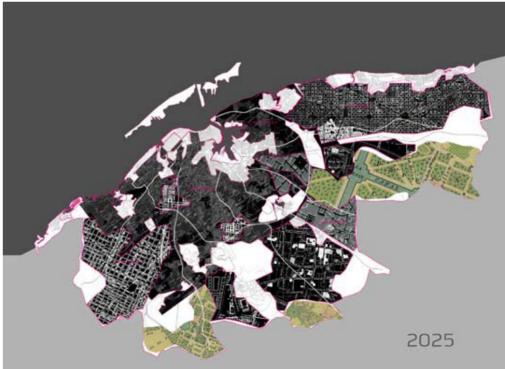
6 Magic realism is an analo gy to a literature genre that collapses time in order to create a setting in which the present repeats or resem bles the past, inverts cause and effect, incorporates folklore and presents events from multiple standpoints, often shifting between characters' viewpoints and internal narration on shared relationships or memories.

7 Brian McLaren and D. Medina Lasansky (eds.), Arquitectura y Turismo (Barcelona: Gustavo Gili, 2006).









Plan of Havana 2015 Plan of Havana 2025